

Supply Management: Design of the Future?

Over the years, global companies have experienced pendulum swings between decentralized and centralized organizational designs of their procurement/supply management groups. Lately, there has been a strong swing away from a decentralized design, a structure that makes it more difficult to leverage corporate spend, align with business unit objectives, share best practices and reduce supply costs. But a centralized design also has drawbacks: suboptimal regional purchases, increased risk of maverick spend, friction with business partners and slower reaction times to changes in supply or demand.

Source: *The Metrics of Supply Management — Highlights Report*, CAPS Research, 2016.

Measure up. Move Forward.

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